

## **Exhibit 43**

All User Email sent by Alexander J. Walker on September 27, 2023 informing employees and medical staff of execution of letter of intent with HCA

**From:** [Walker, Alex J.](#)  
**Subject:** CMC All email users: A First Step: Non-Binding Letter of Intent with HCA  
**Date:** Wednesday, September 27, 2023 12:26:25 PM  
**Attachments:** [Press Release LOI CMC and HCA.pdf](#)

---

Colleagues,

As you know, we have been engaged in a comprehensive partner selection process over the past year. Later today, we will be publicly announcing that we have signed a non-binding letter of intent (LOI) with HCA Healthcare (HCA). Our statement to the media is attached. Over the next several months, HCA and CMC will have exclusive discussions to evaluate a potential agreement where CMC will join HCA.

We have spoken with many potential partners over the past year -- Catholic and non-Catholic alike -- and found HCA to be the best fit for CMC and our vision for the future. HCA, which operates three hospitals in New Hampshire, is committed to preserving and enhancing access to high-quality, patient care and meeting the growing demand for healthcare services for our state's residents. HCA has demonstrated a commitment to Catholic healthcare through its long-standing operation of HCA Florida Mercy Hospital in Miami and has pledged to maintain CMC's strong Catholic identity in adherence to the ERDs. The non-binding LOI is the first step in a lengthy process that involves due diligence, negotiation of final terms and necessary approvals.

You are all an important part of this process, and I look forward to meeting with you in the coming days and weeks to discuss this announcement in more detail. I intend to keep all of you apprised of this process and I encourage you to ask questions. We have three employee forums already scheduled **for Thursday, September 28 at 3PM and Friday, September 29, at 7AM and noon in the Roy Auditorium.** We will have additional forums in the coming weeks.

Our strength and success as an organization is because of you, your dedication and professionalism. We are blessed with a talented team of healthcare professionals who work to advance our mission every day. Thank you for all you do.

AW

Alexander J. Walker, Jr.  
President & CEO  
Catholic Medical Center  
100 McGregor Street  
Manchester, NH 03102

603.663.6040 (direct)  
603.682.5776 (mobile)

[alex.walker@cmc-nh.org](mailto:alex.walker@cmc-nh.org)