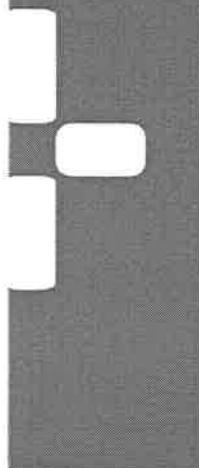


Response to Request No. 27

Appendix Z-1
WMC Colebrook RHC



February 23, 2021
UCVH Rural Health Center
Weeks Medical Center



Five Year UCVH RHC Income Statement

Revenue	Yr 1	Yr 2	Yr 3	Yr 4	Yr 5
Revenue	1,509,297	1,612,494	1,704,156	1,704,156	1,704,156
340b	<u>396,212</u>	<u>423,212</u>	<u>448,862</u>	<u>455,612</u>	<u>455,612</u>
Total Rev	1,905,509	2,035,706	2,153,018	2,159,768	2,159,768
Expenses					
Salary & Wages	1,270,067	1,295,468	1,321,378	1,347,805	1,374,761
Recruitment	80,000				
Immigration	30,000			30,000	
Lease	120,000		0	0	0
Depreciation	0	25,000	25,000	25,000	25,000
Overhead %	750,034	647,734	660,689	688,903	687,381
Total Exp	2,250,101	1,943,203	1,982,067	2,066,708	2,062,142
Contrib Margin	-344,592	92,503	170,951	93,060	97,626

Lease or Purchase

Item	\$	Notes
Purchase	315,750	Modular building
Lease	149,760	\$4,160 per mo min 36 months
Diff	165,990	Cost to Purchase
FHC Grant	112,423	To Establish MAT
Cash	53,567	Needed to purchase, vs lease, less grant

Capital Request

Capital	\$	Notes
Purchase	315,750	Purchase Price
Set-up Costs	15,000	Ramp, Power, Serwar, Propane
Furnish	19,000	Desks, chairs, exam tables, fax, photo
Computers	349,750	Total Capital Request
FHC Grants	122,423	MAT
Cash Outlay	227,327	

north country healthcare Weeks Medical Center

NCH north country healthcare **W** Weeks Medical Center