Form NHCT-31: Community Benefits Plan Report

version 1.1

(Submission #: HPQ-87VP-FBS8Q, version 1)

Details

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Form Input

Section 1: Entity Information

Entity Name Concord Hospita - Frank in

State Registration # 842947

Federal ID # 85-1433123

Fiscal Year Beginning 10/01/2021

Entity Address

15 Aiken Avenue Frank in, NH 03235

Entity Website (must have a prefix such as "http://www.")

https://www.concordhospita-aconia.org/

Chief Executive Officer (first, last name)

First Name Robert	Last Name Steigmeyer	
Phone Type	Number	Extension
Business		
Email		

Board Chair (first, last name)

First Name Phi ip	Last Name Emma	
Phone Type	Number	Extension
Mobi e		
Email		-

Community Benefits Plan - Contact (first, last name)

First Name Betsey	Last Name Rhynhart	
Title Vice President	t, Population He	ealth
Phone Type	Number	Extension
Business		
Email		

1. Is the entity's community benefits plan on the organization's website? Yes

2. Does the report include community benefit information for affiliated or subsidiary entity(ies)? N/A

Section 2: Mission & Community Served

1. Mission Statement

Concord Hospita I Frank in is a charitable organization that exists to meet individuals' health needs within the communities it serves.

2. Has the Mission Statement been reaffirmed in the past year (RSA 7:32e-I)?

Yes

Service Area

Community may be defined as a geographic service area comprised of the ocations from which most service recipients come (primary service area) or a subset of the genera population that share certain characteristics such as age range, health condition, or socioeconomic resources. For some trusts, the definition of community may be a combination of geographic service area and a subset of the population within that area. P ease include information from the drop down ists and narrative field as applicable to sufficiently describe the community served.

1. Did the primary service area cover ALL of New Hampshire?

No

Please select service area Counties (NH), if applicable

Be knap Grafton Merrimack

Please select service area municipalities (NH), if applicable

ALEXANDRIA ANDOVER BOSCAWEN BRIDGEWATER BRISTOL DANBURY FRANKLIN HEBRON HILL NORTHFIELD SALISBURY SANBORNTON TILTON

Service Population Description

The Frank in regiona population has proportionally more seniors than NH overal, and this region has a higher proportion of sing e-parent family households with children and individuals with disabilities.

Section 3.1: Community Needs Assessment

1. In what year was the last community needs assessment conducted to assist in determining the activities to be included in the community benefit plan? (Please attach a copy of the needs assessment below if completed in the past year) 2020

Please attach a copy of the needs assessment if completed in the past year

NONE PROVIDED Comment NONE PROVIDED

2. Was the assessment conducted in conjunction with other health care charitable trusts in your community? Yes

Section 3.2: Community Needs Assessment (1 of 5)

3. Area of Community Need / Concern

1. Financia Barriers to Care; Cost of Care / Insurance

4. Is the need identified in the Community Needs Assessment?

Yes

5. Is the need addressed in the Health Care Charitable Trusts Community Benefit Plan? Yes

6. Select the applicable Category or Categories of Community Benefit included in your plan associated with this need.

1: Financia Assistance 2.1: Medicaid 2.3: Medicare A5: Dedicated Staff costs A2: Community-Based C inica Services C10: Other Subsidized Hea th Services F8: Workforce Deve opment A1: Community Hea th Education C7: Subsidized Continuing Care E1: Cash Donations

7. Brief description of major strategies or activities to address this need (optional)

Frank in c inic and medica group primary care providers and services, community education, financia assistance, prescription assistance, Pa iative Care, Care Coordination

Section 3.2: Community Needs Assessment (2 of 5)

3. Area of Community Need / Concern

20. Menta Heath

4. Is the need identified in the Community Needs Assessment? Yes

5. Is the need addressed in the Health Care Charitable Trusts Community Benefit Plan? Yes

6. Select the applicable Category or Categories of Community Benefit included in your plan associated with this need.

1: Financia Assistance 2.1: Medicaid 2.3: Medicare A5: Dedicated Staff costs A2: Community-Based C inica Services C10: Other Subsidized Hea th Services A1: Community Hea th Education C7: Subsidized Continuing Care F6: Coa ition Bui ding C8: Behaviora Hea th Services C3: Hospita Outpatient Services

7. Brief description of major strategies or activities to address this need (optional)

Designated Receiving Faci ity at Concord Hospita - Frank in, partnerships with Lakes Region Community Menta Hea th and Riverbend Community Menta Hea th, The Doorway at Concord Hospita - Frank in, Emergency Department Behaviora Hea th

Section 3.2: Community Needs Assessment (3 of 5)

3. Area of Community Need / Concern

20. Menta Heath

4. Is the need identified in the Community Needs Assessment? Yes

5. Is the need addressed in the Health Care Charitable Trusts Community Benefit Plan? Yes

6. Select the applicable Category or Categories of Community Benefit included in your plan associated with this need.

1: Financia Assistance 2.1: Medicaid 2.3: Medicare A5: Dedicated Staff costs A2: Community-Based C inica Services C10: Other Subsidized Hea th Services C7: Subsidized Continuing Care C8: Behaviora Hea th Services C3: Hospita Outpatient Services

C1: Emergency and Trauma Services

7. Brief description of major strategies or activities to address this need (optional)

Designated Receiving Faci ity at Concord Hospita - Frank in, The Recovery C inic, The Doorway at Concord Hospita - Frank in, Emergency Department Behaviora Heath, partnerships with Lakes Region Community Menta Heath and Riverbend Community Menta Heath

Section 3.2: Community Needs Assessment (4 of 5)

3. Area of Community Need / Concern

3. Access to Primary Care

4. Is the need identified in the Community Needs Assessment? Yes

5. Is the need addressed in the Health Care Charitable Trusts Community Benefit Plan?

Yes

6. Select the applicable Category or Categories of Community Benefit included in your plan associated with this need.

1: Financia Assistance 2.1: Medicaid 2.3: Medicare A2: Community-Based C inica Services A3: Hea th Care Support Services A5: Dedicated Staff costs C3: Hospita Outpatient Services C9: Pa iative Care C7: Subsidized Continuing Care C10: Other Subsidized Hea th Services F8: Workforce Deve opment

7. Brief description of major strategies or activities to address this need (optional)

Frank in primary care c inic and other primary care practices throughout the medica group, pediatrics practice, interna medicine practice, women's heath practice, financia assistance, prescription assistance, ambu atory care coordination, physician access ine

Section 3.2: Community Needs Assessment (5 of 5)

3. Area of Community Need / Concern

16. Aging Popuation / Senior Services

4. Is the need identified in the Community Needs Assessment?

Yes

5. Is the need addressed in the Health Care Charitable Trusts Community Benefit Plan? Yes

6. Select the applicable Category or Categories of Community Benefit included in your plan associated with this need.

- 1: Financia Assistance 2.1: Medicaid 2.3: Medicare A2: Community-Based C inica Services A3: Hea th Care Support Services A5: Dedicated Staff costs C3: Hospita Outpatient Services C9: Pa iative Care C7: Subsidized Continuing Care C10: Other Subsidized Hea th Services
- F8: Workforce Deve opment

7. Brief description of major strategies or activities to address this need (optional)

Frank in primary care c inic and other primary care practices throughout the medica group, interna medicine practice, women's heath practice, financia assistance, prescription assistance, ambu atory care coordination, physician access ine

Section 4: Community Benefit Activities

Optional Section 4 completion tool

An optiona MS Exce too can be used to aid completion of this Section off ine. P ease cick on the "Community Benefits Reporting Too" ink be ow, this wildown oad the file to a suitable ocation. Once opened, refer to the "Worksheets" sheet at the bottom of the form. Numbers/do ar amounts can be calculated and will automatically populate into the appropriate fields of the "Section 4" sheet. These numbers can then be entered manually by you in the appropriate fields of this Section 4, be ow. Community Benefits Reporting Worksheets

Financial Assistance, Means-Tested Government Programs and Community Benefit Services

Total Functional Expenses for the Reporting Year (\$) 9618250

(1) Financial Assistance at cost (if using the optional Excel tool, refer to Worksheet 1)

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
NONE PROVIDED	254	29427	0	29427	0.3%	29500

(2) Medicaid (if using the optional Excel tool, refer to Worksheet 3, column A)

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
NONE PROVIDED	NONE PROVIDED	7792710	7271757	520953	5.4%	521000

(3) Costs of other means-tested government programs (if using the optional Excel tool, refer to Worksheet 3, column B)

(a) Number of	(b)	(c) Total	(d) Direct	(e) Net	(f) Percent	Estimated expense of activities projected for the next Fiscal Year (\$)
activities or	Persons	community	offsetting	community	of total	
programs	served	benefit	revenue	benefit	expense	
(optional)	(optional)	expense (\$)	(\$)	expense (\$)	(%)	
NONE PROVIDED	NONE PROVIDED	0	0	0	0%	0

(4) Total Financial Assistance and Means-Tested Government Programs

act	Number of tivities or rograms	(b) Persons served	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
0		254	7822137	7271757	550380	5.7%	550500

Community Benefit Services

(5) Community health improvement services and community benefit operations (if using the optional Excel tool, refer to Worksheet 4)

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
NONE PROVIDED	NONE PROVIDED	0	0	0	0%	0

(6) Health professions education (if using the optional Excel tool, refer to Worksheet 5)

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
NONE PROVIDED	NONE PROVIDED	0	0	0	0%	0

(7) Subsidized health services (if using the optional Excel tool, refer to Worksheet 6)

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
NONE PROVIDED	NONE PROVIDED	4757040	2666452	2090588	21.7%	2100000

(8) Research (if using the optional Excel tool, refer to Worksheet 7)

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
NONE PROVIDED	NONE PROVIDED	0	0	0	0%	0

(9) Cash and in-kind contributions for community benefit (if using the optional Excel tool, refer to Worksheet 8)

(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
NONE PROVIDED	NONE PROVIDED	141577	0	141577	1.5%	142000

(10) Total Other Benefits

(a) Number of activities or programs	(b) Persons served	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
0	0	4898617	2666452	2232165	23.2%	2242000

Total

(11) Totals

(a) Number of activities or programs	(b) Persons served	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)	Estimated expense of activities projected for the next Fiscal Year (\$)
0	254	12720754	9938209	2782545	28.9%	\$2792500

Section 5: Community Building Activities

Total expense (\$; entered at top of Section 4) 9618250

(1) Physical improvements and housing

(a) Number of	(b) Persons	(c) Total	(d) Direct	(e) Net community	(f) Percent of
activities or programs	served	community benefit	offsetting	benefit expense	total expense
(optional)	(optional)	expense (\$)	revenue (\$)	(\$)	(%)
NONE PROVIDED	NONE PROVIDED	0	0	0	0%

(2) Economic development

(a) Number of	(b) Persons	(c) Total	(d) Direct	(e) Net community	(f) Percent of
activities or programs	served	community benefit	offsetting	benefit expense	total expense
(optional)	(optional)	expense (\$)	revenue (\$)	(\$)	(%)
NONE PROVIDED	NONE PROVIDED	0	0	0	0%

(3) Community support

(a) Number of	(b) Persons	(c) Total	(d) Direct	(e) Net community	(f) Percent of
activities or programs	served	community benefit	offsetting	benefit expense	total expense
(optional)	(optional)	expense (\$)	revenue (\$)	(\$)	(%)
NONE PROVIDED	NONE PROVIDED	8559	0	8559	0.1%

(4) Environmental improvements

(a) Number of	(b) Persons	(c) Total	(d) Direct	(e) Net community	(f) Percent of
activities or programs	served	community benefit	offsetting	benefit expense	total expense
(optional)	(optional)	expense (\$)	revenue (\$)	(\$)	(%)
NONE PROVIDED	NONE PROVIDED	0	0	0	0%

(5) Leadership development and training for community members

(a) Number of	(b) Persons	(c) Total	(d) Direct	(e) Net community	(f) Percent of
activities or programs	served	community benefit	offsetting	benefit expense	total expense
(optional)	(optional)	expense (\$)	revenue (\$)	(\$)	(%)
NONE PROVIDED	NONE PROVIDED	0	0	0	0%

(6) Coalition building

(a) Number of	(b) Persons	(c) Total	(d) Direct	(e) Net community	(f) Percent of
activities or programs	served	community benefit	offsetting	benefit expense	total expense
(optional)	(optional)	expense (\$)	revenue (\$)	(\$)	(%)
NONE PROVIDED	NONE PROVIDED	0	0	0	0%

(7) Community health improvement advocacy

(a) Number of	(b) Persons	(c) Total	(d) Direct	(e) Net community	(f) Percent of
activities or programs	served	community benefit	offsetting	benefit expense	total expense
(optional)	(optional)	expense (\$)	revenue (\$)	(\$)	(%)
NONE PROVIDED	NONE PROVIDED	0	0	0	0%

(8) Workforce development

(a) Number of	(b) Persons	(c) Total	(d) Direct	(e) Net community	(f) Percent of
activities or programs	served	community benefit	offsetting	benefit expense	total expense
(optional)	(optional)	expense (\$)	revenue (\$)	(\$)	(%)
NONE PROVIDED	NONE PROVIDED	0	0	0	0%

(9) Other

(a) Number of	(b) Persons	(c) Total	(d) Direct	(e) Net community	(f) Percent of
activities or programs	served	community benefit	offsetting	benefit expense	total expense
(optional)	(optional)	expense (\$)	revenue (\$)	(\$)	(%)
NONE PROVIDED	NONE PROVIDED	0	0	0	0%

Total

(10) Totals

(a) Number of activities or programs	(b) Persons served	(c) Total community benefit expense (\$)	(d) Direct offsetting revenue (\$)	(e) Net community benefit expense (\$)	(f) Percent of total expense (%)
0	0	8559	0	8559	0.1%

Section 6: Medicare

1. Total revenue received from Medicare (\$ -- including DSH and IME) 15815690 **2. Medicare allowable costs of care relating to payments specified above (\$)** 13363084

3. Medicare surplus (shortfall) \$2452606

4. Describe the extent to which any shortfall reported above should be treated as community benefit. Please also describe the costing methodology or source used to determine the amount reported above. NONE PROVIDED

5. Describe the costing methodology or source used to determine the amount reported above. Please check the boxes below that describe the method used: Cost to charge ratio

Section 7: Summary Financial Measures

1. Gross Receipts from Operations (\$) 12542316

2. Net operating costs (\$) 9618250

3. Ratio of gross receipts from operations to net operating costs 1.304

Unreimbursed Community Benefit Costs

4. Financial Assistance and Means-Tested Government Programs (\$) 550380

5. Other Community Benefit Costs (\$) 2232165

6. Community Building Activities (\$) 8559

7. Total Unreimbursed Community Benefit Expenses (\$) 2791104

8. Net community benefit costs as a percent of net operating costs (%) 29.02%

Other Community Benefits (optional)

1. Leveraged Revenue for Community Benefit Activities (\$) NONE PROVIDED

2. Medicare Shortfall (\$) \$2452606

Section 8: Community Engagement in the Community Benefits Process

1. Please list below

Community Organizations, Local Government Officials and other Representatives of the Public:	Indentification of Need	Prioritization of Need	Development of the Plan	Commented on Proposed Plan
Centra NH VNA & Hospice	Yes	Yes	No	Yes
Hea th First Fami yCare Center	Yes	Yes	No	Yes

Community Organizations, Local Government Officials and other Representatives of the Public:	Indentification of Need	Prioritization of Need	Development of the Plan	Commented on Proposed Plan
LRGHea thcare and the Partnership for Pub ic Hea th	Yes	Yes	Yes	Yes
Community Hea th Institute	Yes	Yes	Yes	No

2. Please provide a description of the methods used to solicit community input on community needs:

A tota of 537 community members completed the Community Resident Survey, which was distributed by the partner organizations through their electronic and other social media communication channels, as we as promoted through a paid Facebook promotional campaign. The community eader survey was distributed via unique email ink to 117 individuals in positions of eadership in agencies, municipalities, business, civic and volunteer organizations serving the Greater Frank in, Laconia, and Meredith communities.

Section 9: Charity Care Compliance

1. The valuation of charity does not include any bad debt, receivables or revenue. Yes

2. A written charity care policy is available to the public. Yes

3. Any individual can apply for charity care. Yes

4. Any applicant will receive a prompt decision on eligibility and amount of charity care offered. Yes

5. Notice of the charity care policy is posted in lobbies. $\ensuremath{\mathsf{Yes}}$

6. Notice of the policy is posted in waiting rooms. $\ensuremath{\mathsf{Yes}}$

7. Notice of the policy is posted in other public areas of our facilities. $N\!/\!A$

8. Notice of the charity care policy is given to recipients who are served in their home. $\ensuremath{\text{N/A}}$

Section 10: Certification

Electronic Signature

First NameLast NameBetseyRhynhartTitleVice President, Population HealthEmail

NHCT-31 (September 2022)