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June 23, 2021

VIA FIRST-CLASS & ELECTRONIC MAIL

Thomas J. Donovan, Esq. Director of Charitable Trusts Department of Justice 33 Capitol Street Concord, NH 03301 Thomas.Donovan@doj.nh.gov

Dear Mr. Donovan:

As you know, this firm represents Indian Stream Health Center, Inc., a community health center with its principal offices located in Colebrook, New Hampshire ("Indian Stream"). On behalf of Indian Stream's Board of Directors, we respectfully submit Indian Stream's Notice of Change of Control pursuant to N.H. RSA 7:19-b (the "Notice") to the New Hampshire Director of Charitable Trusts Unit. By this Notice, Indian Stream seeks permission to merge into Upper Connecticut Valley Hospital ("UCVH"), also located in Colebrook, New Hampshire ("the Transaction").

Indian Stream's Board of Directors is confident that the Transaction as proposed best serves its community's vital interest in maintaining and sustaining access to high quality primary and other health care services. At the same time, Indian Stream's Board is cognizant that this process is on-going and welcomes the engagement of your office with Indian Stream, Upper Connecticut Valley Hospital, and importantly the public in reviewing the Transaction. Indian Stream and UCVH intend shortly to issue a joint press release announcing the filing of the Notice and that it remains subject to review and approval from your office.

As counsel for Indian Stream, we would be pleased to answer any questions that you may have with respect to this filing. To the extent that you may have questions of UCVH, counsel for UCVH are also available, as well.

Very truly yours,

ALR. SE

Andrew B. Eills

Enclosures

cc: Diane M. Quinlan, Esq., Assistant Director, Charitable Trust Unit Gail Fisher, Chair, Indian Stream Health Center, Inc. Board of Directors Scott G. Colby, CEO, Upper Connecticut Valley Hospital Katherine M. Hanna, Esq.
Alexander W. Campbell, Esq.
Kara J. Dowel, Esq.